

INSURANCE LEADERSHIP

Premier 5-day programme for
board members and senior
executives in Africa

20
23



6 - 10 February 2023

LONDON

£1,999

Register Now!

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AN EXCITING NEW PROGRAMME FOR INSURANCE LEADERS

The CII and Risk Analyst Consultants are delighted to announce the launch of Insurance Leadership the premier 5-day programme for board members and senior executives working in the insurance profession in Africa.

The programme has been designed after extensive engagement over the past few months, to assist insurance leaders as they participate in the continued development of a trusted profession throughout the continent.

We believe that the creation of a globally recognised, high calibre insurance profession in Africa is vital for the continent's accelerating economic and social development, and we trust this programme will be widely welcomed by insurance leaders.

LEARNING OUTCOMES

Understanding of and insight into:

Principles and application of strategic management

Corporate governance and enterprise risk management best practices

Financial management and performance measures

Transformational leadership

Current and future challenges

The programme will be delivered by the CII's network of subject matter experts. Our tutors are highly qualified, with decades of practical experience.

LLOYDS OF LONDON BUILDING, LONDON

FIVE DAY OUTLINE

DATES:

The programme will take place from the **6th to 10th February 2023**.

LOCATION:

The programme will be held at the iconic **Fenchurch Building (The Walkie - Talkie)** in the heart of London's Insurance district.

EXTRAS:

This course offers a unique opportunity to take tours to some key landmarks in London, including;

- ñ Bank of England
- ñ Lloyds of London
- ñ London Guildhall

Day
1

INTRODUCTION TO STRATEGIC MANAGEMENT OF INSURANCE ORGANISATIONS

By the end of the session, participants will be equipped to:

- ñ Explain what strategy is and how it links your business model with your business plan
- ñ Outline a process for strategy creation and strategic analysis
- ñ Explore the external and internal factors that affect planning decisions and strategic options
- ñ Assess business and strategic risk
- ñ Define the key components of a business plan
- ñ Implementation: manage the reality of strategic drift

Book Your Place NOW

For more information, contact us

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FIVE DAY OUTLINE

Day 2 ENTERPRISE RISK MANAGEMENT AND CORPORATE GOVERNANCE

By the end of the session, participants will be equipped to:

- Summarise what corporate governance is, and the activities that it includes
- Explore the purpose, role and structure of the board
- Describe what an effective board looks like
- Summarise the basic principles of risk management, and the board's specific responsibilities
- Explore the categories of risks faced by insurers, and their possible consequences
- Identify the fundamental framework, process, and tools of risk management

Day 3 TRANSFORMATIONAL LEADERSHIP AND CULTURAL CHANGE

- Organisational culture & how it impacts leadership
- The benefits and purpose of a clear organisational vision & mission
- The role & function of the leader
 - Understanding management vs leadership
 - The leadership context
 - Ethical Leadership
 - Inclusive Leadership
- Influencing success
- Implementing effective coaching & mentoring programmes
- Understanding organisational change & why it often fails
- Transformational Leadership
- Effective approaches (models) for leading organisational change

Day 4 PERFORMANCE MEASURES AND KPI'S IN THE INSURANCE INDUSTRY

- Describe the financial characteristics and cash flow cycle that make insurance unique
- Explain the financial treatment of insurance assets and liabilities
- Navigate the main financial statements
- Summarise the basic budgeting process: the source of your KPIs
- Describe the key insurance ratios and their use
- Outline the other Key Performance Indicators an insurer can employ

Day 5 INSURANCE OVERVIEW CURRENT AND FUTURE CHALLENGES

Introduction to Reinsurance

- Why is reinsurance important?
- The Reinsurance market
- Proportional and non-proportional reinsurance
- The characteristics of facultative and treaty reinsurance
- Aggregate excess of loss
- Stop loss
- Underwriting and rating considerations
- The legal principles of reinsurance

Insurance and Climate Change

- The impact of climate change
- Climate change and risk management
- Climate change initiatives
- Climate change risk finance
- The UK insurance regulators expectations
- The effect of climate change for insurers and their clients

The Future of Insurance

- What is AI and machine learning?
- The use of big data
- Insurance claim automation
- The use of AI and property risk
- The application of Insurtech in regard to claims handling
- New opportunities